

## Outcomes & Impact: Highlights from 28 Safety & Accountability Audits Conducted Across the United States<sup>1</sup>

	Law Enforcement	Prosecution	Courts	Probation	Advocacy	Other
<b>Rules &amp; Regulations</b> <i>Policies, Directives</i>	<ul style="list-style-type: none"> <li>SA policy &amp; procedure established</li> <li>Addition of code for SA in the context of DV<sup>2</sup> cases</li> </ul>	<ul style="list-style-type: none"> <li>Addition of misdemeanor violent crimes to pretrial evaluation point scale</li> </ul>	<ul style="list-style-type: none"> <li>Municipal judges adopted best practice principles from The Blueprint<sup>3</sup></li> </ul>	<ul style="list-style-type: none"> <li>State probation officers adopted Practitioner’s Guide from The Blueprint</li> </ul>		<ul style="list-style-type: none"> <li>Hospital established policy for SA suspect exams</li> </ul>
<b>Administrative Practices</b> <i>Forms, protocols, tools, procedures</i>	<ul style="list-style-type: none"> <li>New procedure adopted for police-escorted OFPs<sup>4</sup></li> <li>Police report revised to incorporate more risk &amp; danger information</li> <li>Implemented use of DV supplemental form</li> <li>Implemented LAP<sup>5</sup></li> <li>Risk assessment utilized for prioritizing GOA<sup>6</sup> calls</li> <li>Pocket cards developed to assess risk &amp; danger</li> <li>Risk &amp; danger fields now in database system</li> </ul>		<ul style="list-style-type: none"> <li>Record all denied TROs<sup>7</sup> into the centralized crime database for history &amp; safety considerations</li> <li>Names of all protected persons listed on TROs now entered into centralized database</li> <li>TRO petitions now processed on the same day as filed</li> <li>Reduced delay between arrest &amp; first appearance in court</li> </ul>	<ul style="list-style-type: none"> <li>Contact Standards Practice Guide now includes victim contact (resources, reference sheets, form, charts)</li> </ul>	<ul style="list-style-type: none"> <li>Mandatory reporting form to CPS<sup>8</sup> now includes descriptions of protective measures by non-offending parent</li> </ul>	<ul style="list-style-type: none"> <li>Simplified distribution of SA form to SART<sup>9</sup> team</li> </ul>

<sup>1</sup> Learn more at: <http://praxisinternational.org/institutional-analysiscommunity-assessment-2/>

<sup>2</sup> SA=Sexual assault; DV=Domestic violence

<sup>3</sup> The Blueprint for Safety. For more information go to: <http://praxisinternational.org/blueprint-home/>

<sup>4</sup> Order for Protection

<sup>5</sup> Maryland Lethality Assessment Program: <http://mnadv.org/lethality/>

<sup>6</sup> Gone on Arrival calls are those where the offender has left the scene before officers arrived.

<sup>7</sup> Temporary Restraining Order

<sup>8</sup> Child Protection Services

<sup>9</sup> Sexual Assault Response Team

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<b>Resources</b> <i>Funding, personnel, technology</i>	<ul style="list-style-type: none"> <li>Victim resource packet developed</li> <li>Specialized SA investigative team formed</li> <li>Added investigator position</li> </ul>	<ul style="list-style-type: none"> <li>Pretrial evaluation form now online</li> </ul>	<ul style="list-style-type: none"> <li>Expedited warrants through use of electronic signature pads</li> <li>Court data tracking system established for quarterly reports</li> <li>Officer now present in courtroom for victim safety &amp; to monitor for witness intimidation</li> <li>Increased &amp; improved signage for language access to comply with federal requirements</li> </ul>	<ul style="list-style-type: none"> <li>Implemented electronic case management program</li> </ul>	<ul style="list-style-type: none"> <li>Presence of victim witness advocates in all District Courts</li> <li>System based advocate now funded by the city</li> <li>Institutionalized diversification of staff through proactive hiring practices</li> </ul>	<ul style="list-style-type: none"> <li>Police &amp; Justice Foundation developing linked data system</li> <li>Implemented interagency high-risk case review &amp; death reviews</li> </ul>
<b>Concepts &amp; Theories</b> <i>Assumptions, categories, language, philosophy</i>	<ul style="list-style-type: none"> <li>New arrest policy emphasizes self-defense, primary aggressor, risk &amp; danger questions</li> <li>Adopted “Belief-based” interview approach with victims of SA</li> </ul>	<ul style="list-style-type: none"> <li>Shift from victim-dependent to evidence-based prosecution</li> </ul>		<ul style="list-style-type: none"> <li>Supervision of cases now driven by victim safety</li> </ul>	<ul style="list-style-type: none"> <li>Shift from service-driven to survivor-driven approach</li> </ul>	<ul style="list-style-type: none"> <li>All reported SAs are now investigated</li> <li>Shift to “engaged to protect” from “neutrality” as a guiding concept in supervised visitation &amp; safe exchange<sup>10</sup></li> </ul>
<b>Mission, Purpose, &amp; Function</b>	<ul style="list-style-type: none"> <li>Move from generalist to specialist approach in SA investigations</li> </ul>				<ul style="list-style-type: none"> <li>Identified new role in post-separation advocacy</li> </ul>	<ul style="list-style-type: none"> <li>Role of SVC<sup>11</sup> expanded to address safety for battered parents in addition to children</li> <li>Systemic approach to integrating risk &amp; lethality assessment in case processing</li> </ul>

<sup>10</sup> <http://praxisinternational.org/library/supervised-visitation/>

<sup>11</sup> Supervised Visitation Center

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<b>Enhanced Linkages</b> <i>Connections with victims, between system &amp; advocates, formal partnerships</i>	<ul style="list-style-type: none"> <li>Established pilot program where advocates &amp; officers jointly follow up with victim within 48 hours</li> <li>City police detective position as bridge between campus &amp; community</li> <li>Increased referrals to advocacy program</li> </ul>	<ul style="list-style-type: none"> <li>Created Prosecutor &amp; Investigator Alliance</li> <li>Participation on High Risk Team</li> </ul>	<ul style="list-style-type: none"> <li>Strengthened connection between TRO court administrators &amp; advocates</li> <li>Formal communication with SVC (referral sheets, record keeping, critical incident reports)</li> </ul>		<ul style="list-style-type: none"> <li>MOU<sup>12</sup> between victim witness &amp; community based advocates to clarify complementary roles</li> <li>MOU between Sheriff's Office &amp; community-based advocacy program for pilot program</li> </ul>	<ul style="list-style-type: none"> <li>Paramedics trained on strangulation</li> <li>Increased coordination &amp; communication between systems &amp; responders</li> <li>Established CCR<sup>13</sup>, SANE<sup>14</sup>, SART</li> <li>Created Risk Assessment Team</li> </ul>
<b>Accountability</b> <i>To the victim, to other interveners, &amp; the offender's accountability to the system</i>	<ul style="list-style-type: none"> <li>Advocates &amp; officers follow up within 48 hours</li> <li>Established clear goals for SA victim interviews: respect, empathy, dignity</li> <li>Case review by Sargent for policy compliance &amp; criteria for investigation</li> <li>Oversight by newly created DV division</li> </ul>	<ul style="list-style-type: none"> <li>Established formalized case consultation team that meets quarterly for more coordinated response</li> </ul>		<ul style="list-style-type: none"> <li>Victim contact monitored by Supervisor</li> <li>Institutionalized accountability of supervisors in monitoring adherence to new policies</li> </ul>	<ul style="list-style-type: none"> <li>Advocates now accompany victims to court</li> </ul>	<ul style="list-style-type: none"> <li>SVC adopted practice of continual program assessment &amp; improvement</li> </ul>
<b>Education &amp; Training</b> <i>Formal, cross training, informal</i>	<ul style="list-style-type: none"> <li>Best practices in SA investigations</li> <li>Response to cases involving vulnerable adults</li> <li>Academy added how prosecutors use police reports</li> </ul>		<ul style="list-style-type: none"> <li>Judges &amp; court staff train SVC staff</li> </ul>	<ul style="list-style-type: none"> <li>Redaction skills that preserve victim confidentiality at revocation hearings</li> <li>Victim engagement &amp; confidentiality</li> </ul>	<ul style="list-style-type: none"> <li>Skills for creating dialogue &amp; trust</li> </ul>	<ul style="list-style-type: none"> <li>How observed victim behavior may be reaction to/evidence of battering</li> <li>Cultural competency training for all</li> <li>Media trained on impact of SA coverage on victims &amp; community perception</li> </ul>

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<sup>12</sup> Memorandum of Understanding  
<sup>13</sup> Coordinated community response  
<sup>14</sup> Sexual Assault Nurse Examiner